

**Present**

Robin Thompson	Chair, Shropshire Partnership	RT
David Beechey	Association of Local Councils	DB
Leeona Marsh	Youth Parliament	LM
Robin Durham	Police Authority	RD
James Tozer	West Mercia Police	JT
Jane Williams	Probation Services	JW
Sonia Roberts	VCS Assembly	SR
Mike Hyatt	Housing Strategy Group	MH
John Redmond	Shropshire Fire & Rescue Service	JR
Helen Herritty	Shropshire County PCT	HH
Kim Ryley	Shropshire Council	KR

**In attendance**

Ruth Turner (notes)	Shropshire Partnership	RT
Carolyn Healy	Shropshire Partnership	CH
Dawn Lewis	Shropshire Council	DL

**Apologies**

Rod Thomson	Safer, Stronger Communities Board
Phil Wright	Jobcentreplus
Robin Bennett	Police Authority
Caron Morton	Clinical Commissioning Group
Leigh Griffin	Shropshire County PCT
Mandy Thorn	Business Board
Stuart West	Shropshire & Wrekin Fire Authority
Paul Raymond	Shropshire Fire & Rescue Service
David Taylor	Children's Trust Executive
Rosemary Abbiss	Association of Local Councils
Keith Barrow	Shropshire Council
Carl Moss	Environment Delivery Group

**Item**

**Action**

**1. Welcome and introduction**

RT welcomed everyone to the meeting.

## **2. Apologies**

Apologies were noted (see above).

## **3. Notes of the last meeting**

Notes of the last meeting were agreed as a true and correct record.

## **4. Matters Arising**

All matters arising to be covered in the meeting.

## **5. Chief Officer's Advisory Group**

MH updated the group on the main discussion points from the meeting, which included:

- Experiences of the budget cuts on own organisations and looking to the future what actions can be taken collectively to maximise the quality of service for the people of Shropshire.
- In 2012/2013 the people of Shropshire will start to feel the impacts of the budget cuts. Decisions around savings will become harder.
- Future partnership working will become more important with co-location and the pooling of teams.
- Beyond 2014 it is likely that future budget cuts will require a more radical shift.
- The introduction of Police & Crime Commissioners.
- Focus on working collaboratively to reduce demand for services through permanent behaviour changes.
- More focus on targeted interventions rather than delivering on going services.

DB acknowledged that a lot of work was already happening to reduce demand for services (e.g. Place Plans, CIL etc), but raised concerns over how the Council was moving at a faster pace than some other agencies.

KR agreed with the above and explained that there was an inconsistent approach from Government towards localism. He added that there was a profound shift everywhere in the system and it would be important to make sure the public is not behind the curve. JT added that partners need to understand (by asking people) which services should be equitable across all customers and which should be customised.

It was noted that Partners would have to be vigilant when removing established ways of working and be aware of possible risks and implications.

It will be the role of the Leaders Board to communicate with their organisations and respective groups to ensure that organisations engage with and work collectively to face the challenges ahead.

## **6. Whole Place Community Budget**

Following the submission of the Partnership's proposal to DCLG, Shropshire will be part of the Challenge and Learning Network. This was seen as a positive as it will give an insight into different ways of implementing a Whole Place Budget and capture the learning from the pilot scheme, which can then be implemented in Shropshire.

2012 will be a period of learning and transition and 2013 a period of implementation.

KR added that given the current financial difficulties he didn't expect sharing of budgets but instead pooling of resources, buildings, information and the knowledge, skills and enthusiasm of staff.

The Leaders Board aims for the next 6 months would be around delivery of the Whole Place Community Budget. It is anticipated that this will involve running three prototypes (north, central and south) and capture the learning from these to roll out across the county.

**ALL**

Leaders Board members emphasised the importance of co-located teams as a key way to break down organisation silos.

Concerns were raised over empowering elected members to work for the whole county and not just their area.

MH answered that over the last 6-8months intensive work has been happening with elected members to reshape their role and to build on their skills and confidence for their future role.

## **7. Placed Based Intervention Update**

CH updated the group on progress made to date with the four pilot areas.

Group discussion took place around section 6 of the report

(Emerging issues). It was agreed by Leaders Board that their role was to take down the barriers to success either collectively or individually.

CH added that a cross partner steering group is to be re-established to oversee the four pilots. This group would focus on sharing the learning from the pilots and addressing the barriers to progress. Any issues that the Steering Group is unable to deal with will be referred to the Leaders Board. SR suggested there being an option for additional volunteers to attend meetings if they can help with any specific issues that may emerge.

**Action** – Information Sharing Protocol – PBI Steering Group to look at existing protocols and update to meet the needs of the work.

**PBI  
Steering  
Group**

KR highlighted the importance of moving the learning into practice, to enable the learning to be extended into how we approach the community in the future (fast pace turnaround).

## 8. West Mercia Policing Priorities Consultation

JT provided an update on Policing Priorities Consultation, and highlighted the following:

- This is the last year that the Policing Plan and Budget will be set by the Police Authority. From November 2012 will be set by Police and Crime Commissioners.
- Police budget still faces a funding gap of £25.8m. Planning to reduce expenditure by £5m in the financial year 2012-13.
- Agreed to enter Strategic Alliance with Warwickshire Police Authority to explore further collaboration.

JT advised that 10 draft priorities have been developed.

**Action** – Leaders Board members are asked to comment on the draft policies. The end of the consultation is 31 January 2012. (More information on how to respond to the consultation can be seen on the report West Mercia Policing Priorities Consultation).

**ALL**

RD made it clear that the Strategic Alliance with Warwickshire was not a merger and that each force retains their independence and focus on local priorities.

Regarding the Draft priorities 2012- 2015 RD also highlighted that once the Police & Crime Commissioner were elected in 2012 this would not mean new priorities The Chief Constable and Police Authority will ensure as much continuity as possible.

16.26 - HH left the meeting.

## 9. Partnership Working

CH introduced the work plan, which shows key areas of commonality aligned to the Sustainable Community Strategy outcomes. The information is taken from partners key strategic plans including vision statements, priorities and outcomes statements in order to capture key areas of work. Information is not included for ALC as parish and town councils have different priorities for their area, which will be influence the delivery.

CH talked through areas of common alignment.

Group discussion took place and the following actions were agreed:

### Actions

- Leaders Board members to take work plan back to their own organisation for more consideration and report back to March meeting. ALL
- Leaders Board members to comment and add into the work plan where appropriate. ALL
- Partnership work plan to be the single agenda item in the March meeting.

Group discussed how targets can be measured. The following was agreed:

- A small number of indicators to be created (no more than 5-6).
- Service User Involvement – service user evaluation to measure performance.

## 10. Shadow Health & Wellbeing Board update

### Joint Strategic Needs Update (JSNA)

CH talked through the report which detailed the vision for the JSNA in Shropshire. The JSNA priorities will form the structure of the Health & Wellbeing Strategy, which will be key to commissioning health and social service in the local area. In time the evidence base for the JSNA will become the single evidence base for Shropshire.

### Warmer homes, healthy people fund

CH presented this information only report on behalf of Rod Thomson. Shropshire Council submitted a bid for £126,983 to the Department of Health for a Cold Weather Plan which was

approved on 16 December 2011. The money will provide assistance to people at risk from severe cold weather.

Any questions about the report to Helena Griffith 01743 254212 or email [Helena.griffith@shropshire.gov.uk](mailto:Helena.griffith@shropshire.gov.uk)

**11. Safer, Stronger Communities Partnership review**

CH presented this information only report in absence of Rod Thomson. The Safer, Stronger Communities Partnership had reviewed the Terms of Reference of the Board. Leaders Board were asked to note these changes.

It was added that the Terms of Reference would need to be reviewed again to align with the future partnership work plan.

**12. Any other business**

No items.

Meeting closed at 16.59

Next meeting is on 15 March 2012 at 1.30pm in the Bridgnorth Room, Shirehall,